Many organizations contain expressions of the "Crime Syndicate" design pattern. These are <u>homeostatic networks</u>; the source of their stability is each participant's expectation of a life-disrupting surprise if one departs from The Group's stated expectation.

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This source of stability can be thought of as a network of springs exerting "restoring forces"; they can be modeled as <u>signals</u> between participants, popularly described as <u>threats</u>, that cause the participants to avoid departure from equilibrium.

• https://twitter.com/conways_law/status/1318633930908684294
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The <u>threat pathways</u> for threat signals can have multiple relay/fanout stages. This is what's going on in what commentators call "call and response": The Boss sends a coded signal, which is then put into action by (possibly multiple) anonymous agents.

• https://twitter.com/conways_law/status/1748399492552917432
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This pattern seems to be fundamental to human organization. Examples are everywhere:

US politics:

- https://apnews.com/article/whitmer-benson-democrats-michigan-thr eats-detroit-toepler-b962e618ddc845e945804172db3d0ef3
- https://www.cnn.com/2024/01/14/us/swatting-incidents-trend-explained/index.html
- •(Video after 9:00)

https://www.msnbc.com/deadline-white-house/watch/wash-post-s-leonnig-says-she-s-spoken-with-republicans-who-are-afraid-to-say-what-they-think-in-their-own-districts-109693509618

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Middle East politics:

- https://en.wikipedia.org/wiki/Assassination_of-Yitzhak Rabin
- https://www.washingtonpost.com/archive/opinions/2001/05/29/arafa t-on-his-own/e5525ab2-8993-4f4c-abb9-ccfaf76bd911/
- https://www.brookings.edu/articles/what-anwar-sadats-murder-40-ye ars-ago-meant-for-the-middle-east/

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Oppositional-Defiant cults:

- https://religionnews.com/2021/08/27/nrb-spokesman-dan-darling-fire
 <a href="data-to-spokesman-dan-darling-fire-darlin
- https://www.globalwitness.org/en/press-releases/poll-almost-500-global-climate-scientists-reveals-many-are-having-their-work-hindered-online-abuse/
- https://www.reuters.com/investigates/special-report/usa-education-t hreats/

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